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## Technostress of Accounting Information System and its Effect on Task Performance

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### ABSTRACT

Many factors have been studied to improve the performance of accounting information system(AIS) in organisations, but one factor yet to receive attention is how technostress is affecting its usage. Technostress is the negative consequences of technology usage which is associated with health related problems and hinders users' performance. The objective of the paper is to extend the technostress literature by studying the impact of AIS information characteristics on technostress and its effects on task performance of accountants. The results of accountants surveyed indicate support for the model, the relationship of scope and integration to technostress creator and technostress creator to task performance were significant. On the contrary, the relationship of aggregation and timeliness to technostress creator were not supported. The implications discussed provided an opportunity for organisations to address technostress associated with AIS usage of accountants.

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## INTRODUCTION

The introduction of accounting information system (AIS) in organisations is aimed at improving accountants' task performance. Undoubtedly, the roles of control within the organization and interface with dominant external agents outside the organization make accounting/accountants integral part of organizations (Burchell, S., 1980). Hence, accountants' task performance with AIS has implications on organisational performance. Accordingly, AIS is expected to provide accurate, reliable and consistent information for intelligent and effective organizational decisions (Emeka-Nwokeji, N.A., 2012).

Nevertheless, several factors have been found to influence AIS performance, like organisational strategy, job satisfaction, infrastructure, training, demography, among others. One factor yet to receive attention is the effect of technostress on its usage. Technostress according to (Brod, C., 1984) is the inability of the user to cope with the technologies in a healthy manner, that is the struggle to accept or over identifying with computer and computer-related technologies. Nonetheless, it is important to address technostress problem in organisations because of its health related and performance implications (Tarafdar, M., 2007; Wang, K., 2008). This perhaps is what informed the opinions of (Ibrahim, A.I., and Pankajakshi, R. and M.L. Shailaja, 2012) to describe the use of technology as a 'double-edged sword'.

In the recent past, authors such as (Ragu-Nathan, T.S., 2008; Schuldt, B.A. and J.W. Totten, 2008) focused on the consequences of technostress but (Ayyagari, R., 2012) laid the foundation of research on antecedent of technostress and suggested investigating specific technology relevant in some specific organisational context. Besides, (Tarafdar, M., 2011) advocate increasingly urgent research and wide range of managerial interest in understanding the dark side of information system. Similarly, it is emphasized by (Vaassen, E.H.J. and J.E. Hunton, 2009) that there are many areas to be explored in AIS research because it is eclectic in nature. Thus, the technostress experienced by the accountants using AIS in organisations is an area to be explored. The objective of the research is to extend the technostress literature by introducing the concept of AIS information characteristics.

The rest of the paper is organized as follows. The first section introduced the trend in technostress research. The second section discussed findings from previous technostress research. Research model and hypotheses are developed in third section. Methodology and hypotheses testing are discussed in next section. The final section concludes by discussing the results and implications from the study.

### **Literature Review:**

The stress problem associated with technology usage was identified by Craig Brod in 1984 as *technostress*. Many scholars in this field worldwide have published articles on issues surrounding technostress among the users of technology. For example, (Weil, M.M. and L.D. Rosen, 1997) posit that today, information communication technologies (ICTs) is no longer a novelty, but an integral part of our lives and people cannot function without it. Similarly, cautioned that our love for ICTs is blind and we devote long hours on it at work and play without seeing the possible consequences of its usage. Studies revealed that technostress can lead to health related problems such as cardiac arrest, migraine headaches and hypertension. The symptoms and effects of technostress include persistent negative thinking, momentary confusion, inability to concentrate, poor judgment, distorted ideas, mental fatigue depression, anxiety, irritability and impatience. All these have effect on individuals' productivity at work, which has been the focus of initial scholars in this field of study i.e. consequences of technostress in organisations.

According to (Caro, D.H. and A.S. Sethi, 1985) organization can only maintain a high level of productivity and social integration or derive maximum positive benefits from the technology if it promotes the individual's personal worth and take measures against technostress. (Caro, D.H. and A.S. Sethi, 1985) posit that the complex nature of technology professionals' use in their task performance has changed the process of their work significantly and also created a multitasking situation for them, which created in them tension and as well induced stress. They confirmed that technostress inversely affects productivity and offset the expected productivity increases. Furthermore, confirmed that technostress creators negatively affect job satisfaction which also lead to decreased organizational and continuance commitment. In addition, they found that technostress inhibitors positively increase job satisfaction and organizational and continuance commitment.

Recently, (Ayyagari, R., 2011) approach technostress research differently by focusing on the antecedent of technostress rather than on its consequences. He suggested that since technologies have unique characteristics, specific technology can be studied in a specific context. Empirically, he found that information overload as antecedent of technostress worsen technostress in individuals using technology. Consequently, the models of antecedents and consequences of technostress are adapted to study AIS. Since the goal of AIS usage in organisations is to improve the accountants' performance vis-a-vis organisational performance, this study therefore extends technostress research by investigating the impact of AIS information characteristics on technostress creators and its effect on task performance.

Since technostress is simply described as the inability of the user to cope with or over relying on the technologies in an unhealthy manner to accomplish organisational task, further identified its dimensions. They identified five components technostress that is used in this study as: (a) techno-overload, described circumstances where AIS forced the accountants to work faster for long hours, (b) techno-invasion, described circumstances where AIS makes it possible to reach out to the accountants anytime anywhere regardless work hours, (c) techno-complexity, described circumstances where AIS intricate of the technology threatened accountants job skills, (a) techno-insecurity, described circumstances where accountants using AIS feel threatened of being replaced by more skillful candidates within and outside the organization, (a) techno-uncertainty described circumstances where the AIS pace of change makes the accountants unsettled. However, in this study techno-insecurity is used to depict the effect of technostress creators on task performance.

### **Theory and Hypotheses:**

Person-environment (P-E) fit theory has been used to explain technostress phenomenon in many technostress studies (Yan, Z., 2013). The fundamental principles of the person-environment (P-E) fit theory provided the basis for understanding the variables that is used in this study. Even though contingency approach is the common approach used to explain the performance of AIS and its impact on the organizational performance, it does not account for the stress experience by the accountants using AIS. According to (Edwards, J.R., 1996), in work settings there should be balance between individuals' characteristics and the work environment; any misfit in this relationship can lead to strain. Therefore, in this study, the misfit in the interaction between accountant and AIS is assumed to lead to technostress. Accordingly, the two misfit situations will occur (Edwards, J.R., 1996), in this case the inability of accountant to deal with the demand placed by AIS and the inability of AIS to suit accountant's values. Therefore, themismatch in any of these situations will lead to accountants being stressed, which will have effect on their task performance. Consequently, person-environment (P-E) framework is applied to develop the hypotheses for this study based on the proposed research model in Figure 1.

Research study by (Belfo, F. and A. Trigo, 2013) show that external and compliance reporting, strategic analysis, benchmarking, forecasting, internal auditing, internal control and risk management, real time reporting, non-financial performance data, combine historical and current cost accounting as well as tailor-made and interactive reporting are challenges posed to accounting/accountants due to intra and inter information technology (web, internet, mobile devices database etc.). This explains various ways in which accountants interact with AIS and other related technology in an effort to accomplish organisational goals. Therefore, for

accountants to effectively do this, (Chenhall, R.H. and D. Morris, 1986) categorized AIS information characteristics into:

*Scope*: This refers to focus, quantification and time horizon in organization's transactions. This means that information collected is focused on the event within or outside the organization, which can be quantified in monetary terms and its relationship with the future. (Naranjo-gil, D., 2004) asserts that scope focus on future vs historical or external vs internal events. They viewed scope from two perspectives of broad and narrow scopes. The former provides information on both economic and non-economic factors while the latter provides traditional internal information; all these help accountants to accomplishing organizational objectives. Irrespective of the domain AIS captures information, scope is viewed positively to measure organisational transactions to bring about efficiency. For example scope information can be used to evaluate competitive actions (Naranjo-gil, D., 2004) and facilitate strategic decision making (Gordon, L.A. and D. Miller, 1976). On the contrary, contextual issues affect the scope of information systems (Abernethy, M.A. and C.H. Guthrie, 1994) web, internet, mobile devices database etc. poses forecasting, internal auditing, internal control and risk management challenges to AIS.

In this context, the scope information characteristics provided by AIS for task performance of accountants, equip and help them to utilize this information to achieve organisational objectives. This act can lead to effective task performance due to AIS usage. Although scope information characteristics is important for task performance, it may perhaps cause or lead information overload, which in turn can lead to technostress. Therefore, it is hypothesized that:

H1: AIS information scope is positively related to technostress.

*Timeliness*: This refers to the quick provision of information and the regularity of reporting information systematically. This means that timeliness influence accountants to respond to events quickly and makes them effective in an unpredictable environment. Timeliness is related to the speed at which AIS provides the user with satisfying systematic information reports (Sajady, H., 2008) and occurs when the recorded value is not out of date (Xu, H., 2003). Timeliness is an important aspect of the AIS since it helps the users to process financial transactions and collect accounting information correctly and on request and the frequency (Mollanazari, M. and E. Abdolkarimi, 2012). (Sami, M., 2011) found that timeliness influenced organisational performance. From this, timeliness of information should lead to effectiveness, which improves task performance of accountants. Even though the problem of slowness with server and/or computer programmes can frustrate accountants in accessing information handy. Hence, this can lead to technostress. Thus, it is hypothesized that:

H2: AIS information timeliness is positively related to technostress

*Aggregation*: this refers to formal composition of temporal and functional summation of data collected within periods of time or areas of interest. AIS provide aggregated information to accountants within specified time and such areas like responsibility or functional centers. Aggregated information enhance the decisions of the managers thereby contributes to higher performance in organization. This means that AIS aggregated information assists the users in the choice of the most appropriate information for specific task context in the organisations. In this light, it is found that aggregated information, and the degree of task difficulty and variability are positively associated (Choe, J.M. and J. Lee, 1993). (Chenhall, R.H. and D. Morris, 1986) and (Ginzberg, M.J., 1980) found similar positive hypotheses in their study. Thus, from the above, aggregated information can lead to high task performance, nevertheless the difficulties in access and use of information can hinder summation process, which can cause technostress. Therefore, it is proposed that:

H3: AIS information aggregation is positively related to technostress.

*Integration*: Refer to an aspect of organizational control that harmonizes various segments within the subunits. Booth *et al.* (2000) in (Rom, A. and C. Rohde, 2007) highlights the dimension of integration as: i) data, ii) hardware/software and iii) information integration. Consistent with this study is information integration, which he described as business aspects that are about interchange of information between different departments in organisations. Similarly, AIS integration is a response to the requirements for organizational coordination and control i.e. it refers to a system that provides output information which may be effectively used to address problems and requirements of organizational coordination and control (Nicolaou, A.I., 2000). State that there is a direct relationship between AIS integrated information and organisational interdependence and decentralization; similar to positive hypothesis formulated by (Nicolaou, A.I., 2000). Integration in this context refers to incorporating and coordinating the financial and non-financial activities of within and outside the organization by accountants in order to improve task performance. Notwithstanding, AIS can expose accountants to more information than they could handle or use, which may lead to technostress. Hence, it is hypothesized that:

H4: AIS integration information is positively related to technostress.

The negative impact of technostress creators on the outcomes is of interest to many scholars. [8] found that technostress creators have negative impact on job satisfaction. Similarly, (Shu, Q., 2011; Kumar, R., 2013; Ahmad, U.N.U., 2012) found negative impact dependent variables. Thus, the different problems identified in

literature that is associated with AIS usage (Tsui, J.S. and F.A. Gul, 1996; Yau, C. and P.K. Auyeung, 1995; Galbraith, J.R., 1973) suggest that AIS information characteristics can impact on technostress creators. Consistent with the literature therefore, studies have found technostress creators to have significant impact on task performance.

In this context, if the information provided by AIS for task performance (i.e. future vs. historical or external vs. internal events) exceeds accountant's perceived abilities to deal with these information, it means a mismatch. The mismatch can lead to strain due to AIS (technostress), which will affect the accountant's task performance. Therefore, it is hypothesized that:

H1: technostress creators negatively relates to task performance.

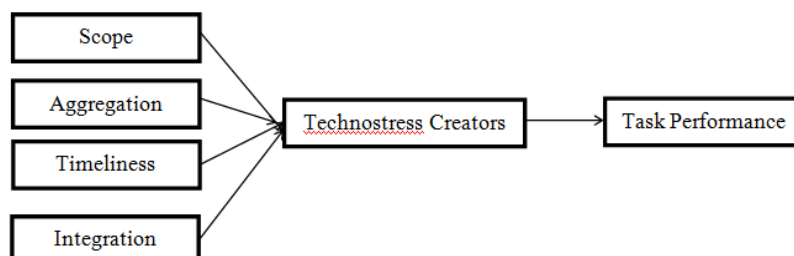


Fig. 1:

### Methodology:

The population of the study comprise of accountants from listed companies in Nigeria that uses AIS to accomplish task performance. This population is chosen for this study because AIS primarily aid accountants in task performance. Data were obtained from the accountants using AIS. Questionnaires were delivered to respondents through appropriate authorities in these companies to fill. Although 283 responses were received, 27 of these were rejected based on data screening. Therefore, only a sample size of 79.5% of data collected was used for this study. The questionnaire with a seven-point Likert scale response format from 13 sectors of Nigeria economy was administered. Survey items were adopted from the literature of technostress, AIS and task performance (Williams, L.J. and S.E. Anderson, 1991), which were previously used in Nigeria (Ofua, O.J. and T.A. Pereware, 2011; Ogah, I.J., 2013) respectively. A Partial Least Square Path Modeling (Wold, H., 1974; Wold, H., 1985) using Smart PLS 2.0 M3 software (Ringle, C.M., 2005) was employed for the analysis.

### Results:

The assessment of individual item reliability was conducted by examining the outer loadings of each construct's measure using rule of thumb for retaining items with loadings of 0.40 and above (Hair, J.F., 2012). Out of 34 items, 2 were deleted from scope and task performance each because it presented loadings below the threshold of 0.40. Thus, in the whole model, only 32 items were retained as they had loadings between 0.55 and 0.95. Convergent validity was assessed by examining the Average Variance Extracted (AVE) of each latent construct, as suggested by (Fornell, C. and D.F. Larcker, 1981). To achieve adequate convergent validity, [45] recommends that the AVE of each latent construct should be .50 or more. Following (Chin, W.W., 1998), the AVE values exhibited high loadings (> .50) on their respective constructs, indicating adequate convergent validity as contained in table 1.

Table 1: Measurement Model Evaluations Results.

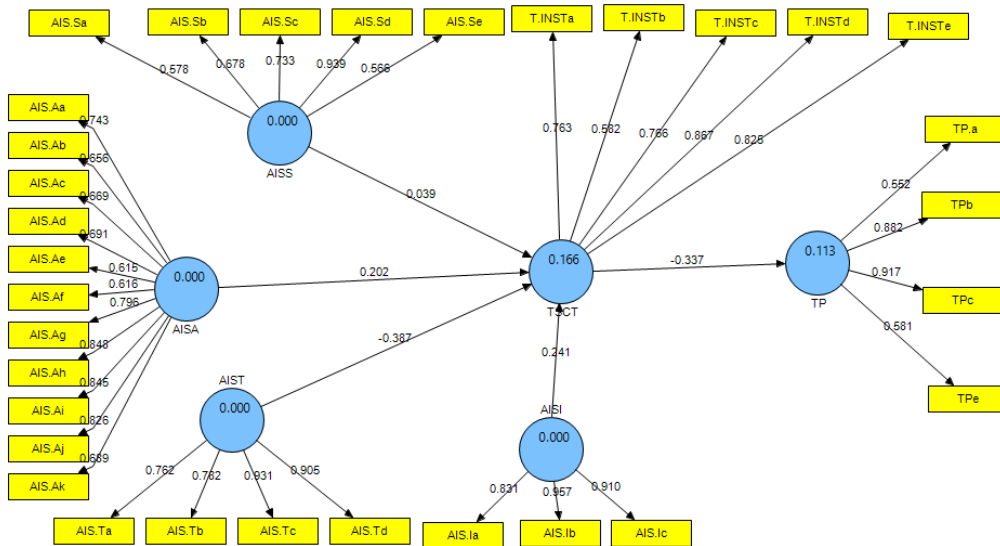
Construct	Indicator	Loadings	Composite Reliability	AVE
Aggregation	AISA	0.65 - 0.85	0.93	0.54
Integration	AISI	0.83 - 0.96	0.93	0.81
Scope	AISS	0.57 - 0.94	0.83	0.51
Timeliness	AIST	0.76 - 0.93	0.91	0.72
Task Performance	TP	0.58 - 0.87	0.83	0.57
Technostress Creators	TSCT	0.55 - 0.92	0.88	0.59

Discriminant validity was ascertained using AVE, as suggested by (Fornell, C. and D.F. Larcker, 1981). This was achieved by comparing the correlations among the latent constructs with square roots of the average variance extracted (Fornell, C. and D.F. Larcker, 1981). In addition, discriminant validity was determined following (Chin, W.W., 1998) criterion by comparing the indicator loadings with other reflective indicators in the cross loading table. First, as a rule of thumb for evaluating discriminant validity, (Fornell, C. and D.F. Larcker, 1981) suggest the use of AVE with a score of .50 or more.

**Table 2:** Discriminant validity assessment.

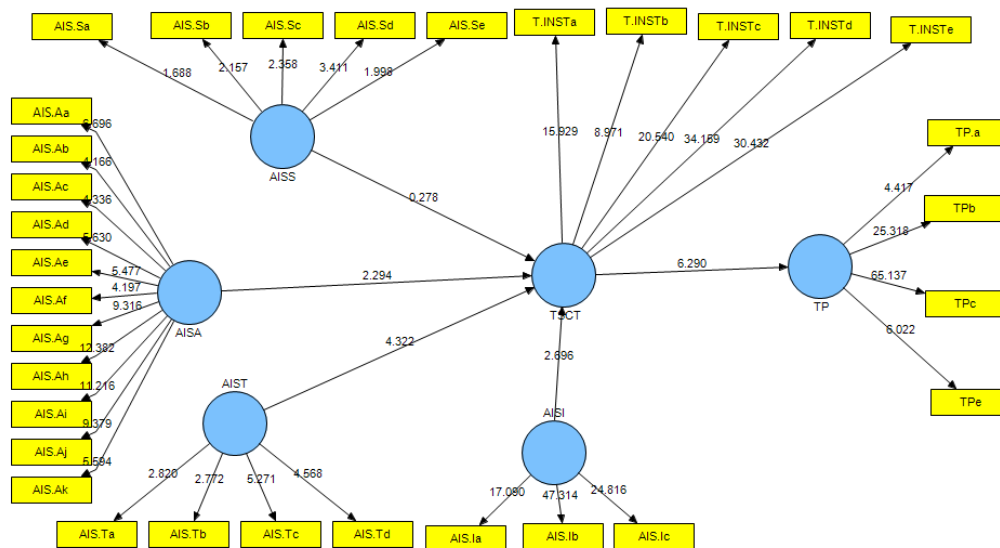
	Construct	1	2	3	4	5	6
1	Aggregation	0.73					
2	Integration	0.72	0.90				
3	Scope	0.56	0.51	0.71			
4	Timeliness	0.48	0.47	0.35	0.85		
5	Task Performance	0.05	-0.01	-0.06	-0.05	0.75	
6	Technostress Creators	0.21	0.23	0.14	-0.16	-0.34	0.77

The measurement model was thus confirmed satisfactory and the result was employed to test the structural model in the next sections. The analysis of the measurement model is shown in the figure 2 below.



**Fig. 2:** Measurement Model.

After assessing the measurement model, the structural model was performed during the tests of the hypotheses in the research model. Smart PLS was used to estimate the path coefficients between the paths of the exogenous and endogenous constructs within the data set. This model was evaluated via the R-square ( $R^2$ ) (Geisser, S., 1975; Stone, M., 1974), the AVE, and bootstrapping procedure. According to (Henseler, J., 2009) the first criterion for assessment of structural model is to examine the coefficient of determination ( $R^2$ ) of endogenous latent variables. Although the acceptable level of  $R^2$  value depends on the research context (Hair, J.F., 2010), they propose an  $R^2$  value of 0.10 as a minimum acceptable level. Following the acceptable analysis of the measurement model as shown in figure 2, testing of the structural model and research hypotheses could ensue. To test hypotheses 1, 2, 3, 4, and 5, an overall effect was created as shown in Figure 3.



**Fig. 3:** Structural Model.

The study applied the standard bootstrapping procedure of 5000 re-samples to assess significance of the path coefficients. Hypothesis 1 predicted the positive relationship between the exogenous variable (AIS scope) and endogenous variable (Technostress Creator). As shown in Table 3, the result indicated that scope had significant positive relationship with technostress creator ( $\beta = -0.04$ ,  $p < 0.39$ ), Hypothesis 1 is supported. Similarly, in examining the influence of aggregation on technostress creator (Hypothesis 2), the results revealed no significant relationship between aggregation and technostress creator ( $\beta = 0.02$ ,  $p < 0.01$ ), Hypothesis 2 not supported. Hypothesis 3 predicted that integration is positively related to technostress creator, the result indicated that integration had a significant positive relationship with technostress creator ( $\beta = 0.24$ ,  $p < 0.00$ ), supporting Hypothesis 3. Hypothesis 4 predicted that timeliness is positively related to technostress creator. The result indicated a negative relationship between timeliness and technostress creator ( $\beta = -0.34$ ,  $p < 0.00$ ) Hypothesis 4 not supported. Furthermore, Hypothesis 5 predicted a negative relationship between technostress creator and task performance. The result revealed significant negative relationship between technostress creators on task performance ( $\beta = -0.34$ ,  $p < 0.00$ ), supporting Hypothesis 5.

**Table 3:** Hypothesis Testing.

Hypothesis	Relations	Beta	Standard Error	t-value	p-value	Findings
H1 (+)	AISS -> TSCT	0.04	0.14	0.28	0.39	Supported
H2 (+)	AISA -> TSCT	0.20	0.09	2.29	0.01	Not Supported
H3 (+)	AISI -> TSCT	0.24	0.09	2.70	0.00	Supported
H4 (+)	AIST -> TSCT	-0.39	0.09	4.32	0.00	Not Supported
H5 (-)	TSCT -> TP	-0.34	0.05	6.29	0.00	Supported

Notes: \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$  (one-tailed test)

### Discussion and Implications:

The objective of the research is to extend the technostress literature by introducing the concept of AIS information characteristics. Person-environment theory is used to explain why the misfit between accountant abilities and AIS demands lead to technostress. The result indicate that accountants experience stress from the use of AIS which shows a negative effect on their task performance in work setting. Therefore, as modelled, AIS usage provides situation in which misfit exist between accountants and AIS with respect to their perception of task performance.

The proposed model used the AIS dimensions to enhance the misfit between accountants and their environment (AIS usage), thereby using the technostress creators that are attributed to technology usage. The results indicate that AIS dimensions are antecedents of technostress. Although, the aggregation and timeliness AIS dimensions were not significant as modeled, the plausible explanation for this relationship can be contextual issues related to AIS usage in Nigeria. Literature revealed that inadequate supplies of AIS equipment constituted the major hindrance to its success in Nigeria. However, in situation whereby the supply of AIS equipment are adequate, (Mahmood, F., 2013) asserts that information technology usage by banks impact significantly and positively banking service quality. It implies that inadequacy AIS equipment is responsible for the research finding that there is no significant relationship between the AIS usage and the quality of services provided by bank in Nigeria (Dandago, K.I. and A.S. Rufai, 2014). This explains why the aggregation and timeliness AIS information characteristics have no effect on technostress creator. As modeled therefore, AIS information characteristics are antecedents of technostress creators that provide situation in which misfit exist between accountants and AIS usage with respect to their perception of task performance.

Prior research shows the effects of technostress on technology usage generally in the work places and similarly suggested stressful effects of specific technologies relevant in specific organisational context. The present study therefore builds upon these previous works by investigating the technostress of AIS usage in organisations and its impact on task performance and the result indicate significant level of technostress. This could help the human resource managers to identify how AIS stress is likely to occur.

Further research could consider longitudinal design to confirm the findings of the present study and improve the model. In addition, the measures in this study did not include health related symptoms, including such could add value to the model. Since the effect of technostress of accountants' task performance is the focus of this study, including mechanism could reduce this effect could also be area for further research.

### Conclusion:

The performance of AIS has received considerable attention in the literature but little attention is given to improve environment of accountants using it. The paper contributed by studying the effect of technostress on the task performance of accountants using AIS in organisations and identify the relationship between AIS information characteristics and technostress creator (techno-insecurity). Therefore, the present study has identified the technostress effect of AIS usage on task performance of accountants in organisations.

**Authors' Contribution:**

This article is an idea developed by M. U. Saganuwan out of his PhD research work and the results from performed statistical analysis are presented with discussion and implications. Associate Professor, Dr. W. K. W. Ismail and Dr. U. N. U. Ahmad play an important role of supervision.

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